Cash cycle
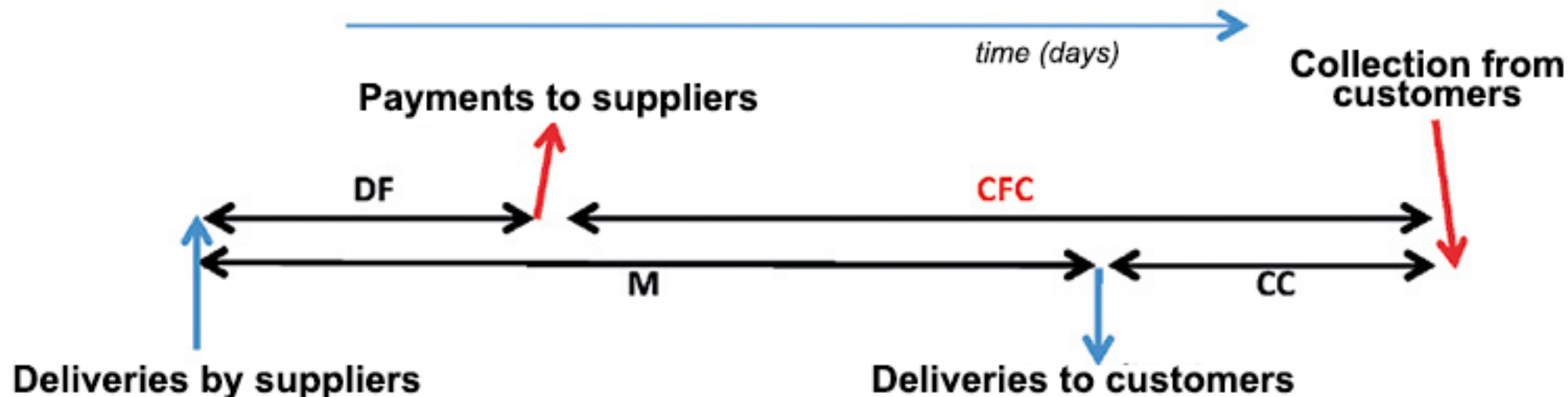
DF = Debt days towards suppliers
CC = Credit days towards customers
M = Days of materials
CFC = Cash flows cycle = M + CC + DF

Virtuous circle for "smart logistics"

**Status
Infrastructures**
(systems and logistics tools)
(logistics hardware)

*feed-back
pro enhanced infrastructure*

Long response LT

ORGANIZATION

Effective competitiveness

Rapid response

*INTELLIGENCE
(logistics software)*

B.I., Business Intelligence
=
M.I., Marketing Intelligence
U
I.I., Industrial Intelligence
U
L.I., Logistics Intelligence

tools

Methodologies
Algorithms
Software
Hardware/networks
System science

abilities

Aggregation/symbiosis
Innovation
Simulation
Optimization
Regulation

*Human Resources
Processing capacity*